

Hampshire and Isle of Wight Integrated Care System update
Health and Wellbeing Board
July 2021

1. Introduction

- 1.1 This paper provides an update on the ongoing development of Hampshire and Isle of Wight Integrated Care System (ICS). We continue to work closely with health and care partners, in-line with national policy and local plans for health and care to support people to stay as healthy as possible and achieve the best possible health outcomes for the communities we serve.
- 1.2 The update follows publication of the Government White Paper, [*Integration and Innovation: working together to improve health and social care for all*](#), in February which outlines plans to support the development of Integrated Care Systems (ICSs) as statutory organisations.

2. Summary of key White Paper proposals relating to Integrated Care Systems

- 2.1 The White Paper outlines plans for ICSs across every part of England to become statutory bodies, taking on commissioning functions of Clinical Commissioning Groups and some of those of NHS England. This is very much in the same direction as work we are already progressing locally.

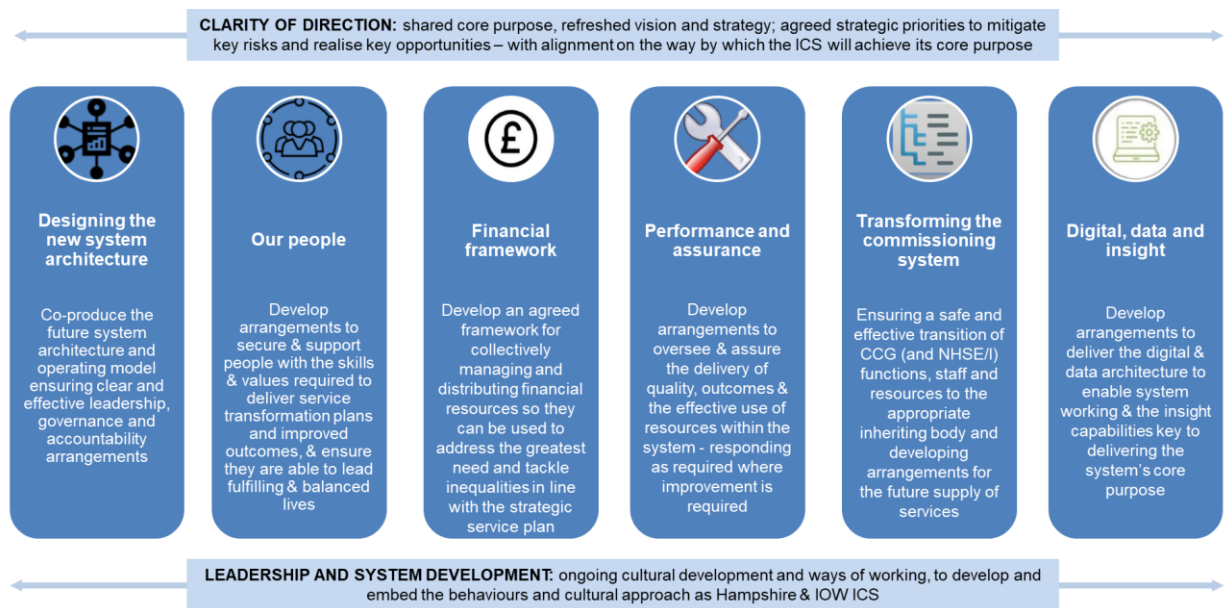
Under the proposals ICSs will comprise:

- an **ICS NHS Body** (responsible for developing a plan to meet the health needs of the population - directly accountable for NHS spend, performance and the day to day running of the ICS);
 - an **ICS Care Partnership** (with representation from health, social care, public health, local authorities, and Health and Wellbeing Boards, responsible for developing a plan that addresses the wider health, public health, and social care needs of the system).
- 2.2 Under plans ICSs (composed of both the ICS NHS Body and the ICS Partnership) will be accountable for the health outcomes of the population. A central intention of the legislation is to drive improved integration and collaboration to reduce inequalities and support people to live longer, healthier and more independent lives. Importantly, Health and Wellbeing Boards (HWBs) will remain in place and will continue to have a key responsibility at place level to bring local partners together, as well as developing the Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy.
- 2.3 A duty to collaborate will be created to promote collaboration across the healthcare, public health and social care system. This will apply to all partners within systems, including local authorities. The White Paper identifies two primary forms of collaboration/integration which will be underpinned by the legislation:

- **Places:** integration between the NHS and others, principally local authorities, to deliver improved outcomes to health and wellbeing for local people. The White Paper cites the primacy of place within successful ICSs;
 - **Provider Collaboratives:** integration, typically but not exclusively between NHS partners, to remove barriers and make working together across the NHS an organising principle. These collaboratives can be shaped by geography or service.
- 2.4 The proposals set out minimum consistent requirements, which the partners that make up each system are free to supplement with further arrangements. We anticipate, therefore, that there will not be any legislative provision about arrangements below ICS level – with flexibility given to develop decision-making processes and structures that work most effectively for us. The White Paper does, however, set a clear ambition/expectation that the ICS NHS Body will be able to delegate significantly to ‘place’ level and to ‘provider collaboratives.’

3. Hampshire and Isle of Wight Integrated Care System progress

- 3.1 Hampshire and Isle of Wight Integrated Care System was established following approval by NHS (Joint) Executive Group on 5 December 2020. This recognises the good progress that has already been made in working together as a partnership of NHS, local government organisations and other colleagues, to join up the planning, transformation and delivery of health and care services for our population. As part of this development process, Hampshire and the Isle of Wight Sustainability and Transformation Partnership [STP] had set out both its proposed development priorities, proposed ICS governance arrangements and operating model.
- 3.2 The proposals set out in the Hampshire and Isle of Wight ICS submission are broadly in-line with the Government White Paper, which reflects the work we are already progressing locally across Hampshire and the Isle of Wight to build on our existing partnerships to meet the needs of our population, further joining up health and care services for the benefit of the communities we serve.
- 3.3 The anticipated permissive nature of the forthcoming legislation as it relates to integration and delivery arrangements in place and at provider collaborative is positive in that allows for the continued development of arrangements for ‘place’ based integration across Hampshire and the Isle of Wight and for the development of provider collaboratives (both in local geographies and across provider sectors). We continue to work closely with health and care partners across the Hampshire and Isle of Wight system on the development of these arrangements.
- 3.4 Following publication of the White Paper, the Hampshire and Isle of Wight Health and Care Leadership Group reviewed and approved a framework that would form the basis of the Hampshire and Isle of Wight system development plan. This framework is set out in Fig 1. below:



- 3.5 On 16 June 2021 NHS England and NHS Improvement published an [*Integrated Care Systems Design Framework*](#) which sets out the consistent requirements for systems and defines the parameters for the tailoring of ICSs to local circumstances which is key to success. It goes beyond likely minimum statutory requirements and sets out the ambition from NHS England and NHS Improvement on what will be necessary for systems to be successful as they continue to work on recovery from the pandemic and the wider delivery of the Long Term Plan.
- 3.6 A process of mapping current arrangements across place and provider collaborative is now underway with an update on progress and first draft System Development plan reviewed at the meeting of the Health and Care Leadership Group on 23 June.
- 3.7 The timeline for the implementation of future arrangements remains 1 April 2022, with a further development programme envisaged for a period thereafter to ensure the full opportunities presented to the local health and care system are realised.
- 3.8 Meanwhile Hampshire, Southampton and Isle of Wight Clinical Commissioning Group has been in existence since 1 April following the successful merger of West Hampshire, Southampton City and Hampshire and Isle of Wight Partnership of CCGs (which enabled closer joint working between Fareham and Gosport, Southern Eastern Hampshire, the Isle of Wight and North Hampshire CCGs). Portsmouth CCG remains a statutory body and continues to work closely with the CCG. Maggie Maclsaac is Accountable Officer for Portsmouth CCG, as well as Chief Executive of Hampshire, Southampton and Isle of Wight CCG and Hampshire and Isle of Wight ICS.
- 3.9 For 2021/22 the ICS is a non-statutory body that brings together NHS providers, local authorities and commissioners to provide collective leadership to the Hampshire and Isle of Wight health and care system.
- 3.10 The Government's proposals set out an ambitious legislative programme that seeks to accelerate the development journey that health and care in Hampshire and the Isle of

Wight have been on for more than years. The proposals are founded on the core principle that health and care must be based on collaboration and partnership working – and the legislative programme is designed to enable this at local levels.

- 3.11 The development programme being progressed in partnership across Hampshire and the Isle of Wight will equip local health and care partners to secure the greatest benefit for our population from the opportunities created by the coming legislation.
- 3.12 In May the Queen's speech set out a bill to legislate for the Government's proposals, due for readings in Parliament in July. We will continue to share any developments in a timely way.

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